



PROJECT DEVELOPMENT

PROJECT SAFE HAVEN

A Master Plan for Scotland's Oldest Ship, 2019 - 2035.

The below infographic outlines the current planned phases of Project Safe Haven, from 2019 to 2032 onwards. UPS is significantly progressing through Phase 1 and will begin Phase 2 from 2025.



PREPARATION, PLANNING AND URGENT WORKS
Condition surveys and research to understand HMS Unicorn's condition and complex conservation challenges. Development of Project Safe Haven, and delivery of enabling works, including critical hull strengthening.

Investment: £2.5m (secured)



ENHANCING VISITOR EXPERIENCE AND COMMUNITY ENGAGEMENT, AND TOWARDS A STABLE ENVIRONMENT FOR PRESERVATION The East Graving Dock will be emptied, with The East Graving Dock will be emptied, with HMS Unicorn supported by her cradle, allowing access for immediate conservation, further research and start of the drying-out process. A rainwater shelter will be built over the ship. Construction of a temporary modular visitor centred on the dockside, to enhance the visitor experience, with a focus on the conservation works and skills development. Investment: £10.2m



LONG-TERM CONSERVATION

Continued and reviewed conservation of the ship in her long-term cradle. Completion of the final visitor centre with reuse of the temporary facilities Completion of Project Safe Haven.

Investment: TBD

Phase 1: Preparation

Phase 2: Risk Reduction

Phase 3: Protect & Promote

Phase 4: Access & Sustainability

REDUCING RISK OF TOTAL LOSS AND IMPROVING CONSERVATION ACCESS
The East Graving Dock will be emptied, repaired with a new caisson, made structurally sound and refilled to receive HMS Unicorn floating over a supportive cradle. Development of Phase 3 (from 2027) and reopening of the ship to visitors in her new location.

Investment: £11.5m (pending)

FROM 2030

INCREASING ACCESS, TOWARDS SUSTAINABILITY Further stabilisation and repair of the East

Graving Dock to enable additional building capacity for the construction of a permanent visitor centre on the dock arm Partial construction of the visitor centre to

Investment: TBD

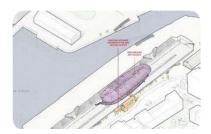
increase capacity and introduce interpretation on completed research. Controlled drying-out of the ship, and long-term conservation begins.

FROM 2035

CONTINUOUS DEVELOPMENT AND REVIEW FOR A SUSTAINABLE FUTURE

The ship is stabilised, maintained at a sustainable long-term operating cost, and the next cycle of works planned towards HMS Unicorn's 100-Year Plan.

Investment: TBD





HMS Unicorn Preserve The Ship

In the News

Dr Andrew Tibbs has only been in post for a couple of months as the newly appointed interim chief executive of Dundee's Unicorn Preservation Society. But in a sit-down interview with The Courier to learn more about his role and the latest in the £30 million race against time to save Scotland's oldest ship, the Fifer's bold vision for the future of HMS Unicorn is clear.

"When you look at ships of her age and older across the world – the Mary Rose, the Victory, Vasa in Sweden, Viking ships in Oslo – all of these are on the world stage," he says.

"We've got the world's third oldest floating ship — Unicorn – here in Dundee, and we should be on the world stage with them. "That's where we want to go with her. We want to create an experience that gets the international attention.

"But also, something that Dundee and Dundonians can be proud of and that's in our city."

Unicorn's future is inseparable from Dundee's. Andrew is therefore keen to continue working with other heritage attractions to create a unified visitor experience.

"We've got Discovery, the V&A, Verdant Works, the McManus, the Eden Project on the way – and us. That's a heritage route waiting to happen. We don't want to be a one-day city. We want people here for three, four days, immersed in a bigger story."

On Television

We are fortunate to be still able to view The Repair Shop on the Road episode shown on 17th February 2025 that shows the team visiting HMS Unicorn.

Some repair work to an essential fundraising item is shown in detail and it gives great insight into the background and ambitious future for this amazing ship.

View here https://bit.ly/4mrlUcS







PARTNER PROJECTS

We continue to deliver meaningful, diverse and inclusive learning and training opportunities for a wide range of people, thanks to ever-growing partnerships across Dundee's communities and beyond. Below are just a few examples!

UKRAINIANS TOGETHER AND UNICORN

The Unicorn Preservation Society has been reaching out to Ukrainians displaced by the Russian-Ukraine war, using Scotland's heritage to help them develop transferable skills including mastering the English language and social integration.

The Ukrainians Together and Unicorn project, which has received funding from the Museum Galleries Scotland Sustainable Co-Production Fund, aims to build bridges between local museums and the Ukrainian community. It is part of the work undertaken by social enterprise 'Bring Together Ltd', started by Vitalii Diakov and Hanna Dushkova in 2022 with a vision to transform the challenges of displaced people into resilient communities through workshops and training.

As well as welcoming cohorts of Ukrainian refugees to explore Dundee's much loved museum and visitor attraction, HMS Unicorn, the Unicorn Preservation Society has organised visits for the Ukrainians involved in the Ukrainians Together and Unicorn project to other major heritage sites across Tayside, such as the V&A Museum Dundee, Discovery Point Dundee, Perth Museum and Perth Art Gallery.



The Ukrainians Together and Unicorn project will help the Unicorn Preservation Society to gain insights from the Ukrainians about how they can improve cultural visits for people from the global majority and those with English as a second language. Another participant, Valentyna Bezsonova, added: "The project gave me positive emotions and practical knowledge, as well as an introduction to Dundee's history and culture. I have been in Scotland since July 2022. I am from Melitopol, a city on the south of Ukraine. I admire Scotland's culture, architecture, and natural beauty, but most importantly, people are genuine, open and eager to help."



A "Drifting Histories" Session as part of the White Thinking project

2024 also saw UPS develop its skills in antioppression work through two programmes, the Museum Transformers programme run by Museums Galleries Scotland, and the Arts and Humanties Research Council funded "White Thinking" project.

Museum Transformers is an anti-oppression programme that aims to empower the museum workforce to make changes to help all people to access culture. It has been developed by Museums Galleries Scotland and an Expert Advisory Group. It's funded by The National Lottery Heritage Fund, thanks to National Lottery players, and the Scottish Government.

White Thinking run by Strathclyde University is a response to a key challenge in the Scottish heritage sector: what is the next step in transitioning small-scale diversity projects in Scottish heritage organisations to more sustainable, and structural, forms of organisational and cultural change? The focus is on bridging the gap between the wealth of smaller-scale anti-racist heritage projects taking place in Scotland today (which are often led by individuals and/or small collectives), and the 'promise' of structural change in the sector.

BE PART OF THE CHANGE

Source: Unicorn Preservation Society Annual Review 2024



- Gibson, Student Placement

We also hosted many formal and informal learning opportunities for students from high school through to postgraduate. This included:

- One Foundation Apprenticeship Placement with Dundee & Angus College
- Two student placements from local colleges and universities
- Three Work Experience placements from local schools
- Two paid internships (St Andrews University and The University of Glasgow)

"It was absolutely WONDERFUL!! I had an amazing time meeting kind people who were always patient with my questions. It was super informative and I have greatly increased my museum knowledge."

- Katie, Student Placement



Source: Unicorn Preservation Society Annual Review 2024

A COMMUNITY HUB

Our programme of volunteering, engagement and learning sessions, events and gatherings have further built our place at the heart of Dundee's social landscape, helping our local community to connect with their heritage and to lead happier, healthier lives.



130

Learning and • Engagement events



3,955

people reached through our engagement programme, 400 more than 2023



60%

increase in primary school visits from previous year



2.218

attendees at FREE events & sessions



"HMS Unicorn's outlook is all encompassing and has shown it has the ability to make space for all forms of interests and encourages vivid creative engagement"

- Drifting Histories Participant

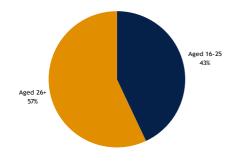


VOLUNTEERS

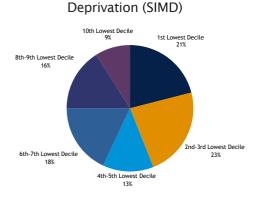
WAVEMAKERS

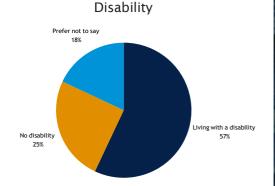
Our flagship volunteering programme continues to deliver excellent supported volunteer placements for people facing barriers to work and employment. The data below is drawn from our full crew of volunteers and demonstrates our excellent reach across Young People, those not in employment, and those living with a disability, with excellent onward movement to employment and education.

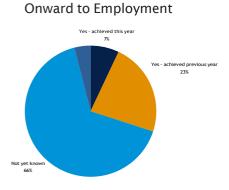
Employment Prefer Not to Say 13% Unemployed 55%

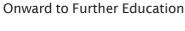


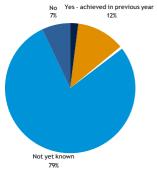
Age











sample size = 56

VOLUNTEERS

WAVEMAKERS

We try to make a difference for our volunteers and every year like to share an experience from our cohort. This year we'd like to share Doug's story.

"I have been volunteering aboard Unicorn for over 4 years now. I lived with severe agoraphobia for a large portion of my adult life, and volunteering aboard HMS Unicorn has been instrumental in my recovery and helped me greatly in finding employment upon my return to the world. I was referred to HMS Unicorn by Project Scotland as part of a program to help people with health barriers develop skills and experience for returning to work.

Initially I had only planned on staying until the end of this program, but after falling in love with the ship and her lovely crew, I decided to continue volunteering. I am a general volunteer aboard ship, I do a little bit of everything such as cleaning and maintenance, guiding and helping visitors, and dressing up as a shipwrecked pirate at Halloween. During my time aboard I have made great strides in learning to talk to the public, working as part of a team, and the logistics and day to day operation of working in a museum environment. This was one of the main factors that helped me secure my new job at the V&A.

On a personal level I am very proud of the progress I made in learning to speak to people, from initially being so shy that I barely spoke a word, to now where I am happily greeting visitors, engaging with them, helping them around the ship, and sharing the mountain of historical knowledge I've learned burning my time there. Volunteering on board Unicorn has definitely been a turning point in my life. The staff and other volunteers are all extremely supportive, and understanding of my health requirements. Everyone is very lovely and friendly, and I honestly can't think of a single bad moment I've had there. For anyone who is considering volunteering, I say do it. The ship and her history is fascinating, no two days are ever the same, and you will love the team. I'd just like to add a personal note to say thank you for having me, for teaching me, and supporting me through these last few years of my personal journey. I would not be happily employed in my new job at the V&A had it not been for the support of Unicorn's crew, and the confidence you all helped me recover."





The Finance Manager will play a pivotal role in securing HMS Unicorn's financial future during one of the most transformational periods in our 200-year history. As we advance Project Safe Haven - our ambitious multi-million-pound, multi-phased conservation masterplan - you'll provide the robust financial leadership essential to navigate this complex journey to secure the ship's future for

This role offers comprehensive responsibility for UPS's financial management, from budget preparation and cash flow monitoring to supporting statutory accounts and external audits. You'll be integral to grant application financial planning, procurement processes, and the financial aspects of Project Safe Haven itself. You'll also help develop and maintain the robust systems and procedures that will support our organisation's growth and strategic objectives.

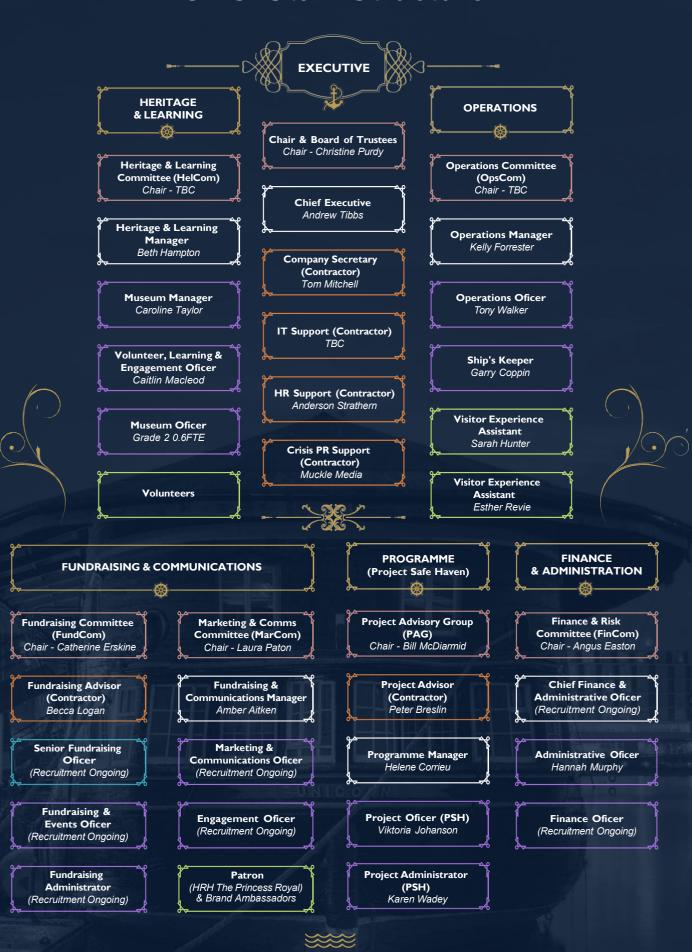
As a key member of our senior management team, you'll work closely with our CEO, Trustees, and project teams whilst line managing our Finance & Administration team. You'll also participate in our Duty Manager system, taking senior responsibility for HMS Unicorn during scheduled periods - a unique aspect that connects you directly to this extraordinary maritime treasure.

If you're passionate about heritage, skilled in charity financial management, and eager to help secure the future of Scotland's oldest ship, we would be delighted to hear from you.

Dr. Andrew Tibbs
Chief Executive

generations to come.

UPS Staff Structure





The Opportunity

This role offers a rare and powerful opportunity to secure the future of HMS Unicorn, the third oldest ship in the world still afloat and Scotland's only surviving wooden warship, for generations to come.

Few positions provide the chance to leave such a meaningful and enduring legacy through your work.

The Finance Manager holds overall responsibility for the financial management of the Unicorn Preservation Society and the shore-based office in Dundee City Centre. This includes comprehensive financial oversight, administrative leadership, and support for Project Safe Haven.

The role will be central to implementing financial procedures to support the organisation's growth and strategic objectives.

As a key member of the senior management team, you will work closely with the Chief Executive Officer, Trustees, Fundraising & Communication and Project Safe Haven teams to ensure robust financial governance, strategic financial planning, and effective administrative support across the organisation.





Skillset & Experience

This is an inaugural senior position with the organisation and, as such, you should be comfortable working in a purposeful and rapidly evolving environment, you should possess:

- Professional qualification in accounting (ACA, ACMA, CIPFA, or equivalent)
- Extensive experience in financial management within charitable or not-for-profit sectors, including complex budget management
- Comprehensive knowledge of charity accounting principles, SORP requirements, and relevant regulatory frameworks (including OSCR compliance)
- Experience in managing contracts, tenders and procurement processes in compliance with funding requirements

- Demonstrated experience in managing grant funding with associated financial reporting mechanisms
- Proven experience in team leadership and management
- Exceptional communication skills with ability to convey complex financial information clearly to non-finance stakeholders
- Advanced proficiency in financial management software (especially Xero) and MS Office applications

Knowledge of financial management within museums, historic ships, or visitor attractions would be a distinct advantage.





Compensation:

The salary is £43,000 per annum pro rata plus £1,500 Duty Manager allowance.

Working Hours: 0.6 FTE including occasional evenings and weekends with potential to increase hours.

The contract is for an 18-month fixed term, with potential for extension, subject to funding.

Benefits:

Remote/hybrid with some time in Dundee as agreed with the CEO. Pension contribution. 34 days annual leave (pro rata).





Eilish McDowell

Will be the Consultant who will lead on this role

Contact details

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☐ E-mail: eilish@caithnessconsulting.co.uk

How to Apply

Caithness Consulting has been appointed by the Unicorn Preservation Society to conduct this search on their behalf. We pride ourselves on our candidate centred approach and welcome initial confidential discussions with potential candidates before deciding to apply.

Should you wish to do so, please contact Eilish to arrange a convenient time. Alternatively, please submit a copy of your CV to Eilish along with a one or two page covering letter outlining why you believe you are a good fit for this role.

We will review your details and respond as soon as we can.

Closing Date: Wednesday 30th July 2025 Interview Date: Wednesday 6th August 2025

A full job and person specification, plus other documents of interest are available to download from the vacancy page on our website. www.caithnessconsulting.co.uk





Our professional integrity underpins and informs everything that we do individually and as a company.

As the world of recruitment becomes ever more reliant on technology and while we embrace these benefits, we never forget that we are in a "People Business" and People matter.



www.caithnessconsulting.co.uk